

Overall

Chief Executive: David McNulty

Draft Income & Expenditure revenue budget

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	£000s	£000s	£000s	£000s	£000s	£000s
Funding:						
Business Rates	(44,100)	(45,468)	(48,300)	(49,389)	(50,503)	(50,503)
Council tax	(598,000)	(615,381)	(630,485)	(649,490)	(669,220)	(673,520)
Council tax - ASC support	0	(11,829)	(24,512)	(38,097)	(52,634)	(67,171)
Revenue Support Grant	(109,800)	(67,078)	(28,000)	(4,730)	0	0
Revenue Support Grant - Transitional relief	0	(20,000)	(37,000)	0	0	0
Business Rates Retention scheme - top up grant	(58,915)	(59,406)	(60,567)	(62,362)	(47,093)	(47,687)
UK Government grants	(713,826)	(697,260)	(699,756)	(696,199)	(692,776)	(691,863)
Other income ¹	(141,091)	(147,348)	(149,373)	(150,625)	(152,597)	(155,219)
Total funding	(1,665,732)	(1,663,770)	(1,677,993)	(1,650,892)	(1,664,823)	(1,685,963)
Expenditure:						
Expenditure	1,669,432	1,680,939	1,684,138	1,695,657	1,702,758	1,710,616
Total expenditure	1,669,432	1,680,939	1,684,138	1,695,657	1,702,758	1,710,616
Net budget ²	3,700	17,169	6,145	44,765	37,935	24,653

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

Adult Social Care

Strategic Director: Helen Atkinson

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	(1,097)	(580)	(80)	(80)	(80)	(80)
Other income ¹	(55,695)	(60,351)	(61,403)	(61,574)	(62,465)	(63,998)
Total funding	(56,792)	(60,931)	(61,483)	(61,654)	(62,545)	(64,079)
<u>Expenditure:</u>						
Expenditure	428,592	429,541	422,262	426,616	427,210	429,613
Total expenditure	428,592	429,541	422,262	426,616	427,210	429,613
Net budget²	371,800	368,609	360,779	364,962	364,665	365,534

Central Income & Expenditure

Director of Finance: Sheila Little

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
Business Rates	(44,100)	(45,468)	(48,300)	(49,389)	(50,503)	(50,503)
Council tax	(598,000)	(615,381)	(630,485)	(649,490)	(669,220)	(673,520)
Council tax - ASC support	0	(11,829)	(24,512)	(38,097)	(52,634)	(67,171)
Revenue Support Grant	(109,800)	(67,078)	(28,000)	(4,730)	0	0
Revenue Support Grant - Tra	0	(20,000)	(37,000)	0	0	0
Business Rates Retention scl	(58,915)	(59,406)	(60,567)	(62,362)	(47,093)	(47,687)
UK Government grants	(68,533)	(62,981)	(65,685)	(59,910)	(58,529)	(58,529)
Other income ¹						
Total funding	(879,348)	(882,143)	(894,549)	(863,978)	(877,979)	(897,410)
<u>Expenditure:</u>						
Expenditure	60,595	59,480	68,678	75,788	80,796	83,362
Total expenditure	60,595	59,480	68,678	75,788	80,796	83,362
Net budget²	(818,753)	(822,663)	(825,871)	(788,190)	(797,183)	(814,048)

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

Children, Schools and Families

Deputy Chief Executive: Julie Fisher

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
Dedicated Schools Grant	(117,812)	(119,101)	(119,101)	(119,101)	(119,101)	(119,101)
UK Government grants	(6,175)	(6,253)	(6,222)	(6,191)	(6,165)	(5,167)
Other income ¹	(40,464)	(40,922)	(41,135)	(41,366)	(41,598)	(41,829)
Total funding	(164,451)	(166,276)	(166,458)	(166,658)	(166,864)	(166,097)
<u>Expenditure:</u>						
Expenditure	342,862	363,934	359,292	357,522	355,308	352,721
Total expenditure	342,862	363,934	359,292	357,522	355,308	352,721
Net budget ²	178,411	197,658	192,834	190,864	188,444	186,624

Communications

Head of Service : Louise Footner

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	0	0	0	0	0	0
Other income ¹	(15)	(25)	(26)	(26)	(27)	(28)
Total funding	(15)	(25)	(26)	(26)	(27)	(28)
<u>Expenditure:</u>						
Expenditure	2,021	2,022	1,968	1,918	1,925	1,931
Total expenditure	2,021	2,022	1,968	1,918	1,925	1,931
Net budget ²	2,006	1,997	1,942	1,892	1,898	1,903

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

7 Community Partnership & Safety

Head of Service : Jane Last

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	0	0	0	0	0	0
Other income ¹	(160)	(162)	(163)	(165)	(166)	(168)
Total funding	(160)	(162)	(163)	(165)	(166)	(168)
<u>Expenditure:</u>						
Expenditure	2,968	2,995	2,999	3,006	3,011	3,016
Total expenditure	2,968	2,995	2,999	3,006	3,011	3,016
Net budget ²	2,808	2,833	2,836	2,841	2,845	2,848

Coroner

Head of Service: Richard Travers

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
Other income ¹	0	0	0	0	0	0
Total funding	0	0	0	0	0	0
<u>Expenditure:</u>						
Expenditure	1,258	1,775	1,804	1,836	1,868	1,902
Total expenditure	1,258	1,775	1,804	1,836	1,868	1,902
Net budget ²	1,258	1,775	1,804	1,836	1,868	1,902

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

Cultural Services

Head of Service :Peter Milton

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	(3,498)	(3,311)	(3,185)	(3,157)	(3,049)	(3,049)
Other income ¹	(9,410)	(9,441)	(9,589)	(9,739)	(9,893)	(10,043)
Total funding	(12,908)	(12,752)	(12,774)	(12,896)	(12,942)	(13,092)
<u>Expenditure:</u>						
Expenditure	22,905	22,308	22,105	22,083	22,159	22,341
Total expenditure	22,905	22,308	22,105	22,083	22,159	22,341
Net budget ²	9,997	9,556	9,331	9,187	9,217	9,249

C&C Directorate Support

Head of Service: Mark Irons

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	0	0	0	0	0	0
Other income ¹	(133)	(134)	(135)	(137)	(138)	(139)
Total funding	(133)	(134)	(135)	(137)	(138)	(139)
<u>Expenditure:</u>						
Expenditure	1,120	1,053	1,054	1,057	1,057	1,059
Total expenditure	1,120	1,053	1,054	1,057	1,057	1,059
Net budget ²	987	919	919	920	919	920

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

Delegated Schools

Deputy Chief Executive: Julie Fisher

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
Dedicated Schools grant	(423,359)	(410,479)	(413,379)	(413,379)	(413,379)	(413,379)
UK Government grants	(45,679)	(44,283)	(44,102)	(44,102)	(44,102)	(44,102)
Other income ¹	0	0	0	0	0	0
Total funding	(469,038)	(454,762)	(457,481)	(457,481)	(457,481)	(457,481)
<u>Expenditure:</u>						
School expenditure	469,038	454,762	457,481	457,481	457,481	457,481
Total expenditure	469,038	454,762	457,481	457,481	457,481	457,481
Net budget ²	0	0	0	0	0	0

Emergency Management

Head of Service :Ian Good

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	0	0	0	0	0	0
Other income ¹	(22)	(42)	(63)	(84)	(106)	(128)
Total funding	(22)	(42)	(63)	(84)	(106)	(128)
<u>Expenditure:</u>						
Expenditure	575	544	553	562	571	581
Total expenditure	575	544	553	562	571	581
Net budget ²	553	502	490	478	465	453

¹ Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

² Net budget supported by Council Tax, general government grants and reserves

Environment & Planning

Asst Director: Ian Boast

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	(3,510)	(1,525)	(1,515)	(1,514)	(1,506)	(1,498)
Other income ¹	(5,002)	(5,117)	(5,236)	(5,358)	(5,483)	(5,612)
Total funding	(8,512)	(6,642)	(6,751)	(6,872)	(6,989)	(7,110)
<u>Expenditure:</u>						
Expenditure	88,176	86,363	87,708	90,614	95,136	97,197
Total expenditure	88,176	86,363	87,708	90,614	95,136	97,197
Net budget ²	79,664	79,721	80,957	83,742	88,147	90,087

Fire & Rescue Service

Chief Fire Officer: Russell Pearson

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	(9,726)	(9,778)	(8,520)	(11,823)	(10,959)	(11,065)
Fire Pension Employee Contribu	(2,321)	(2,604)	(2,630)	(2,657)	(2,683)	(2,710)
Other income ¹	(1,015)	(1,189)	(1,184)	(1,182)	(1,195)	(1,206)
Total funding	(13,062)	(13,571)	(12,334)	(15,662)	(14,837)	(14,981)
<u>Expenditure:</u>						
Expenditure	47,945	46,782	45,466	47,616	46,011	46,049
Total expenditure	47,945	46,782	45,466	47,616	46,011	46,049
Net budget ²	34,883	33,211	33,132	31,954	31,174	31,068

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

Highways & Transport

Asst Director: Ian Boast

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	(250)	0	0	0	0	0
Other income ¹	(7,241)	(7,495)	(7,679)	(7,866)	(8,017)	(8,171)
Total funding	(7,491)	(7,495)	(7,679)	(7,866)	(8,017)	(8,171)
<u>Expenditure:</u>						
Expenditure	51,874	51,870	53,406	54,151	54,953	55,810
Total expenditure	51,874	51,870	53,406	54,151	54,953	55,810
Net budget ²	44,383	44,375	45,727	46,285	46,936	47,639

Legal and Democratic Services

Director of Legal & Democratic Services: Ann Charlton

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	(64)	(61)	(59)	(58)	(57)	(56)
Other income ¹	(479)	(488)	(498)	(508)	(518)	(528)
Total funding	(543)	(549)	(557)	(566)	(575)	(584)
<u>Expenditure:</u>						
Expenditure	8,908	8,964	10,325	9,019	9,046	9,073
Total expenditure	8,908	8,964	10,325	9,019	9,046	9,073
Net budget ²	8,365	8,415	9,768	8,453	8,471	8,489

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

ORBIS / Business Services

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	0	0	0	0	0	0
Other income ¹	(17,258)	(17,392)	(17,605)	(17,907)	(18,237)	(18,572)
Total funding	(17,258)	(17,392)	(17,605)	(17,907)	(18,237)	(18,572)
<u>Expenditure:</u>						
Expenditure	98,244	101,423	102,920	101,278	102,123	104,361
Total expenditure	98,244	101,423	102,920	101,278	102,123	104,361
Net budget ²	80,986	84,031	85,315	83,371	83,886	85,789

Public Health

Asst Director: Ruth Hutchinson

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	(33,305)	(38,472)	(37,489)	(36,466)	(35,443)	(35,443)
Other income ¹	0	0	0	0	0	0
Total funding	(33,305)	(38,472)	(37,489)	(36,466)	(35,443)	(35,443)
<u>Expenditure:</u>						
Expenditure	33,629	38,796	37,813	36,790	35,767	35,767
Total expenditure	33,629	38,796	37,813	36,790	35,767	35,767
Net budget ²	324	324	324	324	324	324

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

Strategic Leadership

Chief Executive: David McNulty

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	0	0	0	0	0	0
Other income ¹	0	0	0	0	0	0
Total funding	0	0	0	0	0	0
<u>Expenditure:</u>						
Expenditure	446	1,009	1,025	1,041	1,058	1,075
Total expenditure	446	1,009	1,025	1,041	1,058	1,075
Net budget ²	446	1,009	1,025	1,041	1,058	1,075

Strategy & Performance

Head of Service :Liz Lawrence

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	(818)	(435)	(419)	(417)	(405)	(393)
Other income ¹	(282)	(317)	(322)	(328)	(333)	(338)
Total funding	(1,100)	(752)	(741)	(745)	(738)	(731)
<u>Expenditure:</u>						
Expenditure	4,618	3,643	3,622	3,617	3,601	3,586
Total expenditure	4,618	3,643	3,622	3,617	3,601	3,586
Net budget ²	3,518	2,891	2,881	2,872	2,863	2,855

¹ Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

² Net budget supported by Council Tax, general government grants and reserves

Trading Standards

Head of Service: Steve Ruddy

Draft Income & Expenditure revenue budget

	2015/16 £000s	2016/17 £000s	2017/18 £000s	2018/19 £000s	2019/20 £000s	2020/21 £000s
<u>Funding:</u>						
UK Government grants	0	0	0	0	0	0
Other income ¹	(1,594)	(1,669)	(1,705)	(1,728)	(1,739)	(1,749)
Total funding	(1,594)	(1,669)	(1,705)	(1,728)	(1,739)	(1,749)
<u>Expenditure:</u>						
Expenditure	3,657	3,675	3,657	3,661	3,677	3,691
Total expenditure	3,657	3,675	3,657	3,661	3,677	3,691
Net budget ²	2,063	2,006	1,952	1,933	1,938	1,942

1 Other income includes grants & contracts with other organisations, fees & charges, income from property & investments, contracts and reimbursement and recovery of costs

2 Net budget supported by Council Tax, general government grants and reserves

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